## AI in the Digital Gateway for Enterprises (DGE)

Conference presentation Elis Raudkett 13 June 2023



REPUBLIC OF ESTONIA MINISTRY OF ECONOMIC AFFAIRS AND COMMUNICATIONS



This project is funded by the European Union via the Technical Support Instrument, managed by the European Commission Directorate-General for Structural Reform Support.





## Agenda

Overview of the DGE



User needs

**3** Lessons learned and best practices



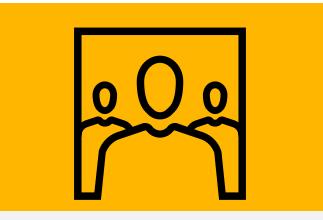
5 Implementing AI in the DGE



What is Digital Gateway for Enterprises and its current state?

## Digital Gateway for Enterprises







Single digital gateway for delivery of public services to entrepreneurs managed by the Ministry of Economic Affairs and Communications of the Republic of Estonia (MEAC) Emphasising **user-centric** and **proactive** approach based on events experienced by enterprises (business events)

Moving towards more **seamless** public service provision, **reducing administrative burden** and creating **equal opportunities** for enterprises in different sizes

#### DGE high-level roadmap 10 IT development projects planned by the MEAC

2022	2023		2024	2025
The portal has a data card (data on my company in the state)	Information transmitted by the state to the company in one place (national mailbox)	Information on suitable financing opportunities for the company can be found in one place	Services related to the company's employees from one place	Information and access to services necessary for establishing a company
	The company's obligations to the state are visible and presentable from one place	Company can grant and manage different authorizations in one environment	Public services that support and facilitate business (e.g. consulting)	An overview of public services related to exports
			Services related to activity licences and notices of economic activities from one place	

What are the main challenges for entrepreneurs, what are their needs and expectations?

## Main outcomes from the workshops with entrepreneurs

#### Starting is easy

Entrepreneurs have repeatedly stressed that starting a business in Estonia is relatively easy, especially compared to other countries.

The information about it is easy to find and is rather straight forward regarding the steps to take.

#### **Obligations**

Once the company is founded, the following steps become more unclear.

Given the large concentration of microenterprises in Estonia, minimizing of the entrepreneur's obligations will act as a business enabling mechanism.

#### Support mechanisms

Applying for grants is complicated.

300 support mechanisms available at all time.

Saving and transferring company's information when reapplying for a support mechanism.

#### Export

Support from the state: facilitate contacts, stamp of approval.

Understand the destination country culture.

State creates prerequisites, but responsibility is with the company.

# 66

Operating in the Estonian digital space makes you feel like you're on a fast track - everything moves quickly and usually without a hitch, but then you come across a function that doesn't work, and it irritates you because you feel like you've hit a wall at high speed, and it makes you feel like it's the end of the world, even though it might not be much at all.

A participant from the workshop with Estonian entrepreneurs

# 

The things that the state <u>wants</u> the entrepreneur to do, should be no more than 3 clicks away.

## Things that the state <u>does not want</u> the entrepreneur to do, should be more than <u>3</u> clicks away.

A participant from the workshop with Estonian entrepreneurs

What are the lessons learned and best practices for using AI in public sector service provision? Implementing AI in the Estonian public sector

Area of concern that could be solved with the help of Al	<ul> <li>Desire to provide something new to the public (the client); keep up with the innovations in the field.</li> <li>Desire to be more efficient in providing public services.</li> <li>Organisational restructuring that provides the ground for technical improvements.</li> </ul>
Desision of the	
Decision on the	<ul> <li>Researching best practices to compare similar solutions in Estonia and abroad.</li> <li>Addressing the problem and ensuring it is best solved with AI solutions.</li> </ul>
creation of the Al solution	<ul> <li>Addressing the problem and ensuring it is best solved with Al solutions.</li> <li>Engage the leadership of the organisation in the creation of an Al solution.</li> </ul>
Preparations for the procurement	<ul> <li>Being a smart client.</li> <li>Preliminary impact assessment.</li> <li>Finding out the exact budget for building and maintaining the whole solution.</li> <li>Risk management.</li> </ul>
Procurement	<ul> <li>Including the IT-specific (incl. AI-specific) skills in the procurement procedure if such competence is not in house.</li> </ul>
Implementation	<ul> <li>The work on the project does not end after implementation of the solution. Maintenance and/or training on new data is expected.</li> <li>Constant revision of activities and monitoring the outcome, especially when implementing machine learning.</li> </ul>

## Foreign best practices



**Australia** 

#### business.gov.au

- Single entry point for the Australian businesses that includes information, grants, services and support from across government.
- **Step-by-step guides** that also include activities not related to obligations to the state (e.g. planning and marketing)
- **3 key moments** starting a business, running a business, exporting

#### my.gov.au

- Information arranged around events that happen in life.
- **Personalised** home page, opportunity to link services.



#### Singapore

#### **GoBusiness**

- Platform for businesses in Singapore to access public eservices and resources.
- Guides to businesses.
- Tailored recommendations.
- **e-Adviser** guides businesses to the most relevant government assistance schemes via a short questionnaire on their business needs and profile.
- Auto-filling of information.
- Simplified and easy-to-read information.
- Logical sequencing and submission of applications.
- **4 key moments** starting a business, running a business, help business grow, exiting a business.





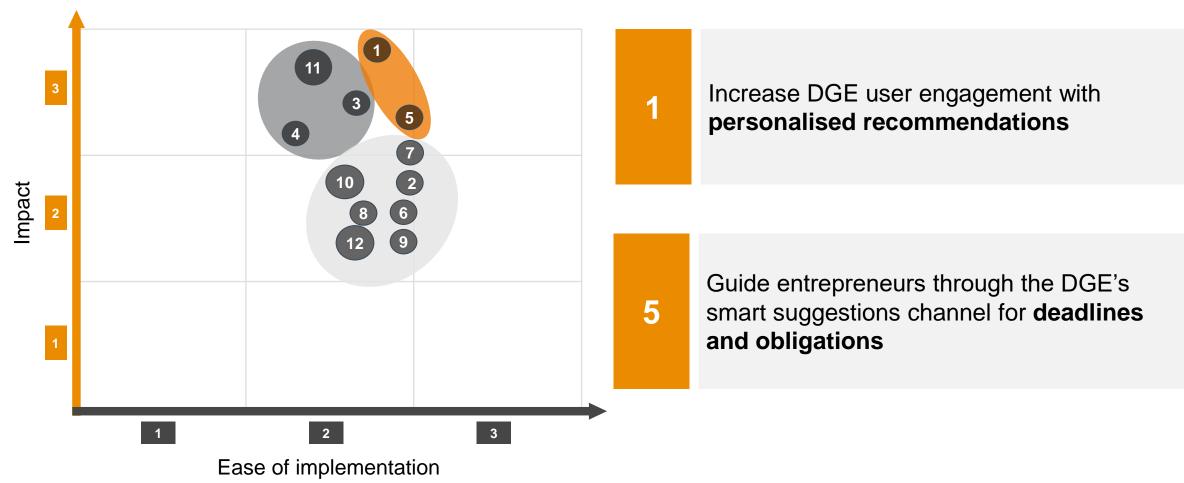
What are the potential AI use cases for the Digital Gateway for Enterprises?

## Potential AI use cases for the DGE

1	Increase DGE user engagement with personalised recommendations		7	Improve suggestions related to public sector <b>financing opportunities</b>
2	Enhancing the process of providing <b>license and compliance</b> information to entrepreneurs in the DGE		8	Smart search for <b>EU financing</b> opportunities
3	Improve the process of providing <b>tax</b> <b>and reporting</b> information to entrepreneurs in the DGE		9	Public procurement recommendations
4	Improve the DGE information channel for entrepreneurs to <b>share and suggest</b> business-related information		10	Improve the process of finding the right experts in the public sector
5	Guide entrepreneurs through the DGE's smart suggestions channel for <b>deadlines</b> and obligations		11	Smart DGE search engine
			12	Smart suggestions to <b>improve business</b> export and growth
6	Recommendations for <b>training and</b> events in the public sector			

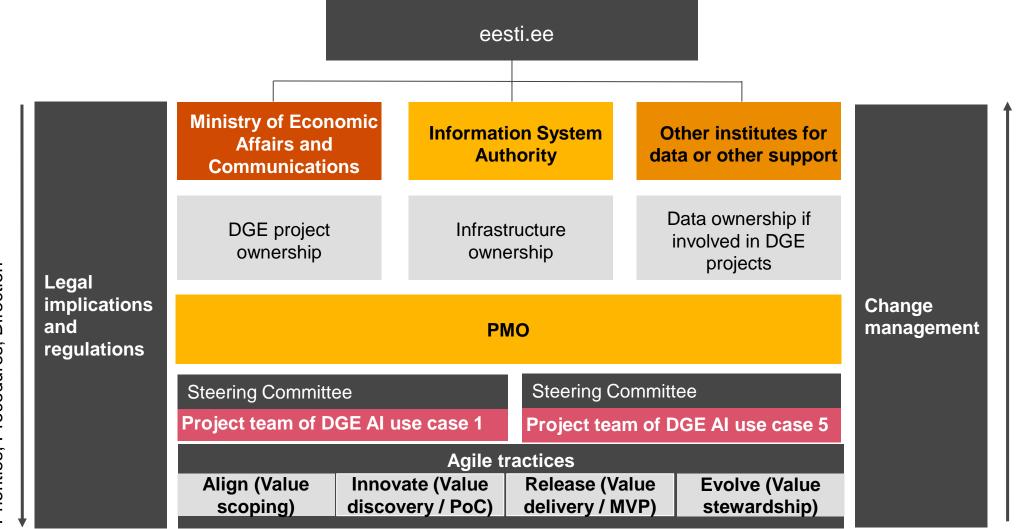
Aquer cau / peliti

### AI use cases' evaluation matrix



How to implement the AI use cases in the Digital Gateway for Enterprises?

## Target governance structure

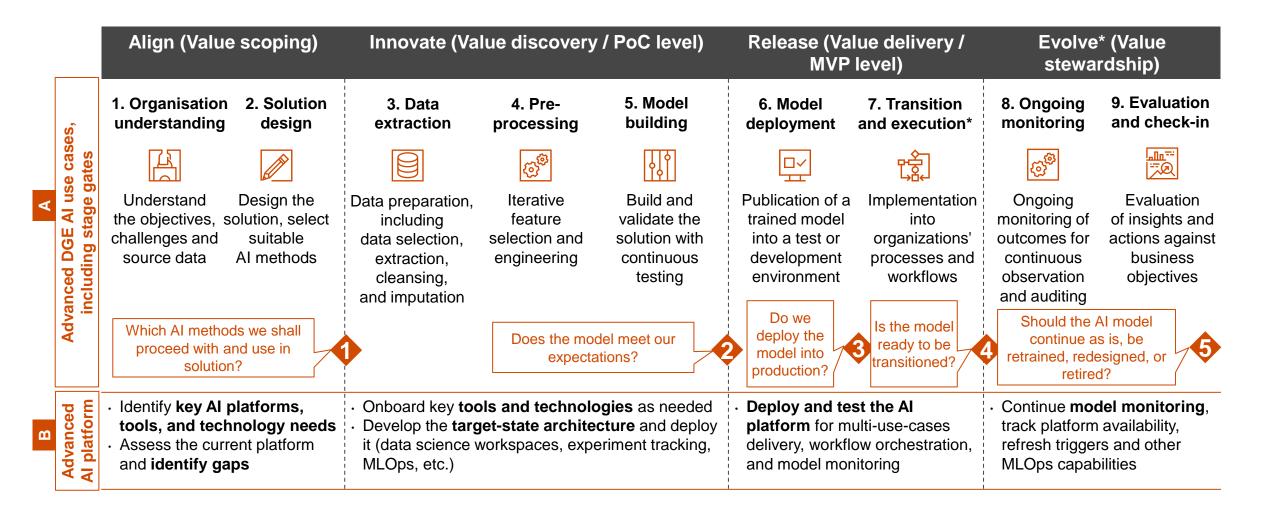


Priorities, Procedures, Direction

Escalations

Status, Recommendations,

## End-2-End AI development process



# Thank you!

